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Integrating Mobility as a Service and Tourism: a review of the world's top travel apps

Abstract: Local governments across the globe are progressively adopting Mobility as a Service (MaaS) to address the challenges posed by urban mobility. However, by focusing primarily on transportation, they may overlook its broader potential, including integration with tourism services. This study investigates the feasibility and current state of combining MaaS functionalities with tourism-related features in a single digital platform. A review of the most downloaded travel applications on app stores was conducted, with a focus on their technical characteristics and levels of MaaS integration. The assessment of each application was conducted utilising a bespoke MaaS indicator, which was derived through the aggregation of two distinct metrics: the prevailing level of MaaS integration and the number of transport modes encompassed. Concomitantly with the mean user rating, this indicator was utilised to perform a pioneering quantitative SWOT analysis. The results of the study indicate the existence of a gap in the market, as no existing application effectively integrates both MaaS and tourism functionalities. The study emphasises the strategic significance for local authorities in developing such integrated platforms to enhance user experience and augment the monetisation potential of MaaS.

Keywords: MaaS; Tourism; Travel Apps; Quantitative SWOT; “MaaS-Tourism” bundles.

1. Introduction

The innovative concept of Mobility as a Service (MaaS) is gaining ground around the world to address urban mobility issues and make public transport more inclusive, accessible and seamless. MaaS provides a real alternative to car use for users, allowing them to plan their journey by choosing the most suitable route, booking their preferred means of transport and paying for the ride through a single mobile application (Hensher et al., 2023).

37 Municipalities around the world are currently attempting to integrate MaaS into their urban transport
38 system, with varying degrees of success. Currently, only a small number of fully operational MaaS
39 systems are active in a few contexts, while the majority of case studies are limited to trials.

40 Public Transport Authorities (PTAs) are now focusing their efforts on developing MaaS applications
41 that have the potential to revolutionise urban transport, missing out on the additional potential of
42 this new technology. If properly developed, the MaaS ecosystem can be integrated into several sectors
43 and contribute to their development. In the case of tourism, where mobility is a fundamental
44 requirement (Fusté-Forné and Michael, 2023), this technology has the potential to enhance tourist
45 satisfaction (Kim et al., 2023) and act as a driver of growth.

46 Tourism is a key driver of economic expansion and social progress for many countries (Yu et al., 2023)
47 and, despite the slowdown caused by Covid-19, is growing exponentially year after year
48 (Rasoolimanesh et al., 2023). The literature identifies a number of challenges faced by tourists in
49 foreign cities, the most important of which relate to the use of public transport, the difficulty of
50 obtaining accurate and detailed information about the main attractions to be visited and differences
51 in payment habits (Karvonen, 2018).

52 Due to the relatively recent development of MaaS technology, there has been little analysis of the
53 integration of MaaS and tourism in the academic literature. At the heart of this concept is the
54 possibility for tourists to combine two key elements of their trip in a single app: planning visits to new
55 places and activities, and having access to the entire mobility offer of the city.

56 This would allow users to purchase attraction and transport tickets from the same app, saving time
57 and making the user experience (UX) more fluid and intuitive.

58 A multitude of travel apps are currently available on both the Play Store (Google) and the App Store
59 (Apple), offering separate services and thus providing the tourists with an incomplete experience: the
60 aim of this paper is to outline the relevance of developing a new typology of apps that integrate the
61 information related to booking and payment of hotels, restaurants and must-see activities, the
62 benefits of a MaaS platform to access them seamlessly, and the possibility to purchase all-inclusive
63 "MaaS-Tourism" packages.

64 The few studies on the subject confirm the desirability of users and stakeholders to integrate tourism
65 features into MaaS applications (Li et al., 2022; Leung et al.; 2022). In Southeast Asia, numerous super-
66 apps based on the concept of Mobility as a Feature (MaaF) have emerged in recent years: apps that
67 originally provided only ride-sharing services are expanding their offerings to include services not
68 strictly related to their own core business (e.g. food delivery, financial services, shopping, etc.)
69 (Hasselwander, 2023). Users really appreciate these super apps because they can fulfil all their needs
70 within the same app: this greatly improves their user experience (Yu, 2023). The implementation of
71 tourism features within these super-applications seems to be only the next step.

72 Given the originality of the topic in the literature, this manuscript carries out a review of the main
73 travel apps in 2022, divided by selected categories, conducting an analysis of their main technical
74 characteristics and showing their functionality from a MaaS point of view. Furthermore, from the
75 relationship between the rating of each app and a specifically built MaaS indicator, it was possible to
76 create an innovative quantitative SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis,
77 capable of showing the strengths and weaknesses of the apps currently in place and the urgency of
78 creating new "MaaS - Tourism apps".

79 In contrast to earlier pilot projects, including WHIM in Helsinki and the MyHelsinki WeChat mini-
80 program (detailed below), this study does not concentrate on a single local implementation. Instead,
81 it proposes a scalable and comparative analytical framework. By examining a broad selection of
82 globally used travel applications through a quantitative lens, it provides a generalisable methodology
83 to assess the current state and future potential of MaaS-tourism integration, thus offering a more
84 systematic contribution to the field.

85 This study is divided into 5 sections. "Introduction" states the main objectives of this paper, and the
86 research gaps it aims to fill. Section 2 provides background research on the state of the art of MaaS
87 and its relationship to tourism. Section 3 describes the methods by which the applications were
88 selected, evaluated and entered into the quantitative SWOT matrix. The results of this analysis are
89 presented in section 4 and discussed together with limitations and future agenda in section 5.

90

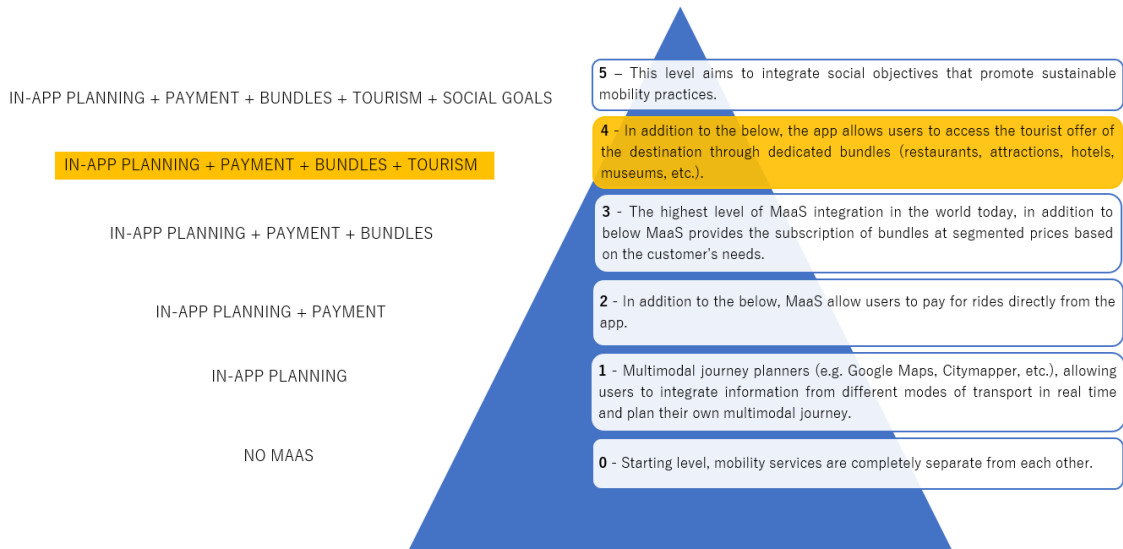
91 **2. Background research**

92 In order to understand the relevance of the convergence of MaaS and tourism sectors, it is first
93 necessary to define the concept of MaaS and its levels of integration as identified in the literature.

94 MaaS has been defined by the International Association for Public Transport Authorities (UITP) as *"the*
95 *integration of, and access to, different transport services (...) in one single digital mobility offer, with*
96 *active mobility and an efficient public transport system as its basis. This tailor-made service suggests*
97 *the most suitable solutions based on the user's travel needs. MaaS is available anytime and offers*
98 *integrated planning, booking and payment, as well as en route information to provide easy mobility*
99 *and enable life without having to own a car"*. (UITP, 2019)

100 The main objective of MaaS is to replace private cars with more sustainable means of transport in
101 order to reduce air and noise pollution, traffic accidents and health costs, and to allow pedestrians to
102 reclaim urban space from cars (Caballini et al., 2023). MaaS provides users with a seamless travel
103 experience, reducing the hassle and wasted time of "app-hopping" - switching between multiple apps
104 to plan, book, and pay for different parts of a journey (AISBL, 2018).

105 Sochor et al. (2018) introduced five different cumulative MaaS integration levels, i.e. the upper level
106 includes what is already present in the lower level and integrates a new functionality. Thus, the MaaS
107 integration levels oscillate between 0 (the state where transport services are separated) and 4 (the
108 inclusion of sustainable social policies in the MaaS app). Further literature in the following years
109 reported and confirmed this concept (Lyons et al., 2019; Sochor, 2021; Alyavina et al., 2022; Mulley et
110 al., 2023). The five levels of MaaS integration are outlined in Figure 1: the MaaS-tourism integration
111 level has been added to the traditional hierarchy identified in the literature, as proposed by this study.
112 This new integration step is therefore placed after level 3 of MaaS, as in order to include the tourism
113 offer in the MaaS application, it must first provide the planning, payment and subscription functions.



114

115 **Figure 1.** MaaS levels of integration including tourism

116 Source: own elaboration based on Sochor et al. (2018)

117

118 *2.1 Literature review*

119 An analysis of the academic literature shows that the relationship between the tourism sector and
120 Mobility as a Service has not yet been well explored.

121 The benefits of integrating MaaS and tourism features into the same app have been well established
122 in the literature for many years: on an economic level, bundling multiple services or products is
123 advantageous for the seller, as it increases profits by reaching customers with different tastes (Stigler
124 1963). This practice is already used in many sectors, such as food retailing, television, tour operators
125 (Hu et al., 2022).

126 Csutora and Zsoka (2023) note that crises (e.g. the 2008-2010 financial crisis and the Covid-19
127 pandemic) provide opportunities to change people's attitudes towards travel and act as catalysts for
128 the sustainable transition of tourism (Viana-Lora et al., 2023). Younger generations, in particular, are
129 keen to travel in a climate-friendly way and are concerned about the economic and social
130 sustainability of their holiday destinations (Schönherr et al., 2023).

131 To confirm the above, the Automobile Club Association (together with nine automobile clubs affiliated
132 to the International Automobile Federation) conducted a survey in Europe between November 2019
133 and February 2020 to assess the level of appreciation and potential use of an app collecting all modes
134 of transport by European citizens.

135 The results show the willingness to change of European citizens, who are ready to experience new
136 technologies in the field of transport: 57.3% of European users already have 1 or 2 mobility apps on
137 their smartphone, 74.9% of them already use route planning apps to get around in foreign cities
138 (71.9% in the city where they live), around 30% of them use apps related to public transport, and
139 finally, an app that includes all public and private means of transport would be welcomed by 69.5% of
140 respondents (FIA, 2020). These data show how the introduction of MaaS technology combined with
141 tourism services would be accepted and would find fertile ground among European citizens.

142 (Martinčević et al., 2021) conducted a survey in Croatia, based on the aforementioned data published
143 by FIA, in order to assess the familiarity of Croatian citizens with the concept of MaaS and,
144 consequently, the level of acceptance of such a service. The results showed that only 2% of the
145 respondents to the online questionnaires knew what MaaS was. Most of them said that they would
146 be in favour of implementing a service that allows users to plan, book and pay for transport directly
147 from a single app. This survey showed that there is still a great deal of ignorance about MaaS
148 technology, but at the same time a general willingness to use it if it is applied. In an effort to extend
149 their research, (Martinčević et al., 2022) have shown that there is a statistically significant relationship
150 between the idea of MaaS tourism and a multimodal mindset, and that this relationship depends on
151 how satisfied users are with transport applications.

152 Given the mobility issues on the island, with high car dependency, high numbers of tourist car rentals
153 and road congestion, and to encourage a shift towards more sustainable transport, the University of
154 Malta developed the MyMaltaPlan app in 2019, which shows tourists the main attractions, how to
155 reach them and how to organise their trip according to their preferences. Maas et al. (2021) conducted
156 a field study to understand the behavioural habits of tourists and their relationship with the use of
157 modern technologies while on holiday. The results show that the vast majority of respondents
158 habitually use their smartphones to book and pay for transport services while on holiday, and that the
159 use of public transport is higher than that of rental cars. In addition, tourists have identified, as
160 enabling factors for sustainable mobility, that transport infrastructures must be better, safer and with
161 stricter speed limits.

162 In Australia, an interesting study was conducted on the relationship between tourism and MaaS in the
163 state of Queensland. Leung et al. (2023) conducted interviews with stakeholders in the tourist areas
164 of Townsville, Rockhampton-Yeppoon and Gladstone, from whose responses a qualitative SWOT
165 analysis could be conducted. Respondents confirmed that a successful MaaS platform must integrate
166 other tourism-related services (restaurants, hotels, museums, etc.) in addition to transport.

167 Kim et al. (2021) used a web-based stated preference survey to investigate whether tourists on Jeju
168 Island (Korea) prefer to travel via 'tour mode bundles' (as in the case of MaaS) or with individual trips.
169 The results of this work show that the interaction of different transport modes is the solution
170 preferred by tourists, paving the way for the integration of MaaS in the tourism sector. This result was
171 also obtained by Kim et al. (2023) on a broader basis, by studying the travel preferences of tourists in
172 10 Korean cities.

173 Also in Taiwan, the preferences of 491 tourists for mobility packages offered by MaaS were analysed
174 using a latent class choice model. The results of this work indicate the existence of a specific MaaS
175 market for tourists and a heterogeneity of preferences among different tourist classes in Taiwan.
176 Three categories of tourists were identified in relation to MaaS: sceptics (19.9%), supporters (58.6%)
177 and enthusiasts (21.5%).

178 Lastly, Signorile et al. (2018) extended the relationship between MaaS and tourism outside the city,
179 proposing the application of this approach on an interregional scale: the aim is to satisfy the tourist
180 flows that from Milan, the capital of the Lombardy region, reach the tourist alpine areas of the
181 Autonomous Province of Trento to the east and of the Aosta Valley to the west. The results show that
182 in order to achieve a shift towards a more inclusive and sustainable mobility, there are still several
183 challenges to be met: one of the most relevant concerns the need for stakeholders in the tourism
184 sector to update their mobility offer, adapting it to the constantly evolving tourist demand.

185

186 *2.2 Worldwide key examples*

187 There have already been a few attempts around the world to integrate MaaS and tourism into a single
188 application: so far, these have been trials that lasted a few years and were then abandoned for various
189 reasons. This section presents the main case studies.

190

191 *2.2.1 The case of Helsinki, Finland*

192 The first city in Europe to develop the Tourism-MaaS concept was Helsinki, the capital of Finland. The
193 company in charge of tourism in the Finnish capital is Helsinki Marketing Ltd. (a municipality-
194 controlled company), and in recent years it has been evaluating different solutions to attract an
195 increasing number of tourists from around the world. The corporate strategy is based on two key
196 concepts: digitalised and sustainable tourism (Eberhardt, 2019).

197 In particular, the City of Helsinki has targeted the growing number of Chinese tourists in the city: the
198 outbound Chinese tourism market has boomed in recent years as a result of a rapidly growing middle
199 class. Chinese tourists often make a stopover at Helsinki airport to reach other destinations in Western
200 Europe, such as Paris and London, or to visit Lapland in the north. The Finnish capital's goal is to take
201 advantage of its geographical location and keep Chinese tourists in the city for a few days: in 2017
202 alone, the number of trips made by Chinese tourists in Helsinki increased by 63%, which also led to a
203 126% increase in annual spending in the city compared to 2016 (Visit Finland, 2023).

204 Helsinki Marketing Ltd therefore decided at the end of 2017 to start a collaboration with the Chinese
205 company Tencent, owner of the Chinese super-app WeChat, to jointly develop an app that could make
206 the stay of Chinese tourists in Helsinki as comfortable as possible. Research was conducted to
207 understand the strengths and weaknesses of the Chinese tourist experience in Helsinki, and the results
208 of this analysis showed that the main criticisms were related to the confusing use of public transport,
209 difficulties with payment methods (especially the new generations of Chinese usually pay almost
210 everything at home through their WeChat account on their mobile phones), and the willingness of
211 Chinese tourists to live tourist experiences recommended by locals without following traditional
212 tourist guides. Based on these results, the MyHelsinki WeChat Mini Program app was built to try to
213 solve these problems in order to provide Chinese tourists with a complete travel experience and make
214 them feel perfectly at home. The app allowed users to share recommendations on activities and
215 attractions from users who had experienced them firsthand, the complete mobility offer was prepared
216 by the locally based Whim MaaS app, which allowed tourists to make their trips in a fully integrated
217 way, and finally, Chinese tourists were able to pay through their WeChat account (Karvonen, 2018).

218

219 *2.2.2 Other European case studies*

220 Mio Trentino is an application created by the tourism office of the Trentino-Alto Adige Autonomous
221 Region in Italy. As reported by Leung et al. (2022), the app is designed to provide useful information
222 and services about Trentino, a very attractive mountain tourism destination. The app is able to provide
223 tourist information such as guides, maps, itineraries, weather, events and useful information on
224 attractions, events, restaurants and accommodation. The app also provides information on public
225 transport timetables and routes, such as buses and trains, and allows users to plan their journeys using
226 the Journey Planner. For this reason, Mio Trentino is currently a level 1 MaaS app, as tourists can only
227 plan their trips, but are then forced to change apps to proceed with booking and payment.

228 Another example of the combination of MaaS and tourism comes from northern Finland, specifically
 229 the Lapland ski resort of Ylläs. The local destination marketing organization (DMO) launched a MaaS
 230 Level 2 trial called Ylläs Tiketti in 2017 to provide tourists with a seamless travel experience, allowing
 231 them to book and pay for public transport and tickets events directly from the app (Teppo, 2019; Liu
 232 et al., 2020). This service was suspended in 2019 due to lack of funding (Leung et al., 2022).

233

234 *2.2.3 Worldwide event-related apps*

235 At a global level, some apps have been developed over time for specific events, showing a minimal
 236 level of integration between MaaS and tourism, and have been removed from app stores after the
 237 event. Events that attract thousands of visitors from around the world need to promote sustainable
 238 ways to get to and from the venues (Martins et al., 2022). The Tokyo Olympic Games was supposed
 239 to be an app developed specifically for spectators of the Tokyo 2020 Olympics (later to be held in
 240 2021), but it was never launched due to a complete lack of audience as a result of Covid-19 restrictions.
 241 The Dubai Expo 2020 app, a Destination-specific app for the World Expo to be held in Dubai between
 242 1 October 2021 and 31 March 2022, had a MaaS Level 1 and provided spectators with a travel planner
 243 to get to the exhibition pavilions. The same characteristics had the RioGo app, developed by
 244 technology provider SkedGo during the 2016 Olympic Games in Rio de Janeiro, and the official Asian
 245 Games 2018 app, developed by Moovit; both are no longer usable.

246 Finally, the GoYunnan app, developed by Tencent to promote tourism in China's Yunnan province and
 247 a precursor to the MyHelsinki project, also integrated mobility and tourism at a very basic level.

248

249 **3. Materials and Methods**

250 The purpose of this article is to provide an in-depth review of the most important travel apps
 251 worldwide. Furthermore, this study aims to analyze the technical characteristics of the selected apps
 252 and their relationship with MaaS by studying the level of integration of each transport mode. An
 253 innovative quantitative SWOT (Strengths, Weaknesses, Opportunities and Threats) analysis was then
 254 carried out, comparing the rating of each app with a MaaS indicator specifically designed to consider
 255 the level of MaaS and the number of transport modes included.

256

257 *3.1 Data collection*

258 Based on the different purposes of the travel apps available on the Google Play Store and the App
 259 Store, 4 different categories were identified (Table 1).

260

261 **Table 1.** Categories of travel applications identified.

Typology of apps	Description
Destination-specific	Destination-specific apps are officially developed and managed by the destination management organization (DMO) of a specific country/city/event to promote local tourism and attractions.
Transport and navigation	Transport and navigation applications are mobile apps that provide a range of services related to mobility and transport. These applications help users locate and navigate a

variety of transport modes, including cycling and walking routes, as well as buses, trains, taxis, ride-sharing services and more. They provide options such as route planning and real-time location monitoring (MaaS Level 1).

Online Travel Agencies
 Online travel agencies (OTAs) are web-based platforms that let customers reserve a range of travel-related services, including hotels, flights, rental cars, and vacation packages. Through the collection of their offers on a platform that is accessible to searches, they serve as a bridge between customers and travel suppliers. Users may compare and book a variety of travel alternatives conveniently through OTAs, which frequently offer attractive rates and promotions.

MaaS
 MaaS apps are platforms that integrate different modes of transport and allow users to plan, book and pay for their journeys.

262 Source: own elaboration

263

264 A total of 20 travel apps were selected for the purposes of this research: 5 for each of the 4
 265 abovementioned categories.

266 Each app was first examined from a technical point of view, indicating the name, the seller, the
 267 presence in the Google Play Store and the App Store, the average rating obtained in both stores and
 268 the release date of the app (data not provided by the App Store). Each app was then rated based on
 269 its relationship to MaaS. All modes of transport that can be included into MaaS, as identified by
 270 Kriswardhana and Esztergár-Kiss (2023), were given a different value depending on the degree of
 271 MaaS integration within the app (Table 2), as per Sochor et al. (2018).

272

273 **Table 2.** Values assigned to modes of transportation.

Value	Description
X	Mode of transport not included in the app
0	It is only possible to access information about one mode of transport. For journey planning, booking and payment there is a link to third party applications
1	The app provides a journey planner for the mode of transport
2	The app allows users to plan, book and pay for a specific mode of transport
3	The app offers bundles for a specific mode of transport
4	The app includes social policies

274 Source: own elaboration

275

276 Furthermore, the present analysis exclusively incorporates English-language apps, thus ensuring
 277 consistent evaluation and reflecting the prevalent usage patterns of international tourists who often
 278 rely on English as a default language when using travel-related digital services.

279 In addition, for each app the maximum level of MaaS integration achieved across all available
 280 transport modes, the prevailing level of MaaS integration and the number of transport modes included
 281 were provided.

282 In order to evaluate the level of MaaS integration in each application in a consistent and comparative
283 manner, a composite index termed the MaaS Indicator was constructed. The indicator under
284 consideration integrates two dimensions:

- 285 - *The prevailing MaaS level* across all transport modes included in the application is as follows:
- 286 - *The number of transport modes* that are supported.

287 The formula (1) is expressed as follows:

$$288 \quad (1) \text{ MaaS Indicator} = [(\text{Prevailing MaaS Level} \times 6) + (\text{Number of Transport Modes} \times 2)] / (6 + 2)$$

289 This weighted average places greater emphasis on the qualitative depth of integration (i.e. the extent
290 to which MaaS features are advanced) than on the quantitative breadth (i.e. the number of transport
291 modes offered). The rationale for the weights (6 and 2) stems from the assumption, as evidenced by
292 literature on MaaS system complexity (Sochor et al., 2018; Kriswardhana & Esztergár-Kiss, 2023), that
293 implementing higher levels of integration (e.g. bundling, subscriptions, payment systems) is
294 substantially more challenging and impactful than merely including more transport options.

295

296

297 *3.2 SWOT analysis*

298 The methods and strategy used for the SWOT analysis are fairly standardized and shared among
299 researchers.

300 The quantitative SWOT analysis proposed in this study represents an original attempt to position
301 travel applications based on both their average user rating and a custom-developed MaaS integration
302 indicator. The method has been purposely simplified for the purposes of clarity and replicability, and
303 it aligns conceptually with the broader family of multi-criteria decision-making (MCDA) tools.

304 The rationale underpinning the assignment of weights to the criteria (6 for prevailing MaaS level, 2 for
305 number of transport modes) aligns with the priority weighting mechanisms employed in
306 methodologies such as the Analytic Hierarchy Process (AHP), wherein decision-makers articulate the
307 relative importance of criteria. Furthermore, the ultimate disposition of applications within the SWOT
308 quadrants – predicated on their performance across two pivotal indicators – can be theoretically
309 analogous to TOPSIS, a methodology that evaluates alternatives based on their distance from an
310 optimal solution.

311 In academic literature, qualitative analysis has also been jointly used in the tourism and transport
312 sectors: both to assess the impact of a new transport system on tourists' behavior (Khariyatun et al.,
313 2023), and to investigate the relationship between MaaS and tourism (Leung et al., 2023).

314 The originality of this research lies in the proposal of a quantitative SWOT analysis: to the best of our
315 knowledge, this type of methodology is completely new in literature and was developed specifically
316 for this study. By using the numerical values of the app ratings and the MaaS indicator, it was possible
317 to compare the two factors and place each app in the right quadrant of the SWOT matrix.

318 Applying the methods of SWOT analysis to the present case, the content of the four areas of analysis
319 can be summarized as follows:

- 320 • Optimal - including all travel apps that already have both a fairly high rating and MaaS integration;
- 321 • Potential - which includes all travel apps that have fairly high ratings but still have a limited level
322 of MaaS integration. These apps have the potential to improve through better MaaS integration;

- Indifferent - these are travel apps with fairly low ratings and MaaS integration levels. The managers of these apps may not be taking advantage of the opportunities that better MaaS integration would bring to their ratings;
- Negative – these are apps with very low ratings and MaaS integration scores. App operators do not believe in the MaaS system.

For each application analyzed within the study areas, it was decided to perform a double quantitative evaluation and therefore two parameters were identified:

1. the average rating obtained by the apps on the two stores examined;
2. the MaaS indicator specifically constructed and based on the weighted average of "Prevailing MaaS level" and "Modes of transport".

For the purposes of this research, the following scoring matrix was used for the two factors under consideration (Table 3).

335

Table 3. Scoring matrix applied for SWOT analysis evaluation.

KEY FACTOR	RATING	SCORE
APP AVERAGE RATING	VERY BAD	0 – 2.4
	BAD	2.5 – 2.9
	GOOD	3 – 3.9
	VERY GOOD	4 – 4.4
	EXCELLENT	4.5 - 5
MAAS INDICATOR	TRANSPORT NOT INCLUDED	0
	LOW	0.1 – 1.9
	MEDIUM	2 – 2.9
	HIGH	3 – 3.9
	VERY HIGH	4

Source: own elaboration

338

To clearly define the criteria used to assign each app to one of the four SWOT quadrants, we introduce the following classification rules, based on the two key variables (Table 4): average app rating and the MaaS Indicator.

Table 4. Classification rules for SWOT matrix positioning

QUADRANT	RATING (AVG)	MAAS INDICATOR	INTERPRETATION
Optimal	≥ 3.0 (Good or higher)	≥ 2.0 (Medium or higher)	Apps with high user appreciation and solid MaaS integration
Potential	≥ 3.0	< 2.0	Well-rated apps with low MaaS integration, showing potential for growth
Indifferent	< 3.0	< 2.0	Apps with both low ratings and weak MaaS integration
Negative	< 3.0	≥ 2.0	Technically strong apps with poor user reception

343

344 These threshold values align with the scoring system introduced in Table 3 and ensure replicability in
345 the app classification process.

346

347 **4. Findings**

348 This section presents the results of the analysis carried out in the following steps: review of travel
349 applications, data collection and SWOT analysis.

350

351 *4.1 Review of travel apps*

352 The review process of the travel apps led to the following results. Below are the selection criteria and
353 the selected apps description.

354

355 *4.1.1 Destination-specific apps*

356 Based on the top 30 most visited cities in the world in 2022, according to Euromonitor International
357 (2022), the top 5 cities in the ranking presenting official Destination-specific apps were selected for
358 this research: Dubai, Amsterdam, London, Berlin and New York.

359

360 *Visit Dubai*

361 MaaS Level 0 app, as the app provides the user with information about different modes of transport
362 in the city, but forces them to use another app for both route planning (Level 1) and ticket purchase
363 (Level 2). Specifically, the Visit Dubai app provides tourists with information on public transport (buses,
364 trams, Palm Monorail, metro, water buses, abras, ferries and air-conditioned ferries), taxis, water taxis
365 and ride-hailing services (Uber, Rta and Careem): to plan the route and purchase the ticket for all these
366 MSPs (Mobility Service Providers), the app redirects the user to the official website of the Roads and
367 Transport Authority, from where it is possible to proceed with the aforementioned actions.

368

369 *I Amsterdam City Card*

370 The 'I amsterdam City Card' app is not a real official tourism app, as its use requires the purchase of a
371 special City Card, which gives free access to many attractions and the use of public transport for a
372 fixed fee on a daily or multi-day basis. The City Card gives free access to all GVB public transport
373 vehicles (trams, buses, metro, ferries). Tourists can also use the app to find out about bicycle hire
374 throughout the city. For both the purchase of the City Card, which gives access to public transport,
375 and the rental of bicycles, the app redirects users to other third-party websites. For this reason, this
376 app is MaaS Level 0.

377

378 *Visit London Official Guide*

379 The official London tourism app can be classified as MaaS level 0, where only a few MSPs are included
380 and it is not possible to buy tickets or plan trips directly from the app. The transport app only provides
381 users with a map of London's transport system, which can be filtered according to the type of transport

382 required (Underground, Night, Bus and Rail), with an indication (without link) of the website to contact
383 for timetables and to buy tickets (tfl.gov.uk). The app also includes some information on bike and e-
384 bike hire, cable cars and airport connections. In each of these cases, the app allows the tourist to see
385 the location of the vehicles on the map but redirects to an external site/app for planning (TFL Journey
386 Planner, Google Maps and City Mapper) and buying tickets. In addition, for cable cars and ferries, the
387 app redirects users to buy tickets directly to the official London Tourist Board website.

388

389 *Going Local Berlin*

390 The Berlin app Going Local Berlin is a MaaS Level 0 app exclusively for public transport. The app lists
391 numerous attractions with the indication of the website where users can find all the information and
392 buy tickets. In addition, the app provides a link to the official website of BVG, Berlin's public transport
393 company, for each attraction. It should be noted that a level 3 MaaS platform called Jelbi, managed
394 by BVG, is already active in Berlin: the link in the Going Local Berlin app refers only to the BVG, but
395 without any connection to Jelbi, thus missing the opportunity to associate excellent MaaS with
396 tourism.

397 *I Love NY*

398 New York City's official tourism app, I Love NY, which also includes attractions in other areas of New
399 York State, does not offer any kind of MaaS as it does not provide information on transport. The only
400 option for users is to select the attraction of interest and access transport information via an external
401 link, but tourists must then download another app to plan and purchase tickets for their trip.

402

403 *4.1.2. Transport and navigation apps*

404 The 5 "Transport and navigation apps" selected for this research represent the most downloaded
405 travel apps in 2022 (Apptopia/a, 2023), by aggregated¹ number of downloads: the top 10 also includes
406 travel apps belonging to other categories, which were therefore discarded for this research. The
407 selection process therefore resulted in Google Maps (113 million downloads in 2022), Uber (107
408 million), Where is my Train (46 million), inDrive (41 million) and AutoNavi (37 million).

409

410 *Google Maps*

411 Released in 2005 for browsers and in September 2008 for the Google Play store, Google Maps is the
412 most downloaded navigation application in the world (more than 10 billion). At the moment, it is only
413 the most famous and used journey planner by tourists from all over the world (MaaS level 1), but it
414 seems to want to enter the MaaS universe in the near future. To this end, in 2020 the company
415 acquired Hamburger Hochbahn, the public transport operator in Hamburg, Germany: at the moment,
416 users planning a trip can plan their route on Google Maps, but are then redirected to the official HVV
417 app to buy tickets. With Google's recent development of Google Wallet for increasingly efficient and
418 secure transactions, it is easy to imagine that the company will also integrate ticket purchase and
419 booking functions into its app in the coming years.

420

¹ Both on Google Play Store and App Store.

421 *Uber*

422 Uber is one of the most downloaded ride-hailing apps in the world (more than 500 million downloads)
423 and provides only one mode of transport, ride-hailing: this platform connects drivers, people who use
424 their own car, with users who want to get from A to B. For this specific mode of transport, Uber can
425 be considered a level 3 MaaS app, as the user, without ever leaving the app, has the possibility to plan
426 his route (MaaS level 1), buy transport (MaaS level 2) and enjoy specific discounts (MaaS level 3). In
427 addition, from December 2022, the user experience for passengers/tourists has been further
428 enhanced with the addition of Uber Travel, which is a new feature: by accessing users' emails and
429 diaries, Uber automatically reorganizes their bookings based on flight, restaurant and hotel changes
430 or delays. Uber is also a true super-app, allowing users to have food, groceries, alcohol, mini-markets,
431 pharmacies, pet supplies and flowers delivered to their homes: users select their products and pay
432 directly from the app.

433

434 *Where is my train*

435 "Where is my train" is an app developed in India to improve the lives of Indian commuters who travel
436 by train every day. The app is one of the most downloaded transport apps in 2022 (more than 100
437 million downloads) and one of the most popular. This app is MaaS Level 1 exclusively related to the
438 railway transport mode, as it provides passengers with a lot of information about live train position,
439 delays, schedule changes, etc. The success of this app is also due to the possibility of using the services
440 offline, without the need for Internet or GPS. "Where is my train" also allows people to check the
441 availability of seats on board the train by consulting the official Indian Railways website, without
442 leaving the app.

443

444 *inDrive*

445 inDrive is an app that allows users to request and book a taxi or private car directly from their
446 smartphone. Unlike traditional ride-hailing apps (such as Uber), inDrive allows users to negotiate the
447 fare with the driver. Users must create an account on the app by registering their name and payment
448 details: then, when ready to book a trip, they specify the starting point, the desired destination and
449 the price they are willing to pay for the ride. At this point, users can negotiate the price of the trip with
450 the driver and try to reach an agreement that satisfies both parties. At the end of the trip, the driver
451 is paid directly through the app using the payment method associated with the account.

452 inDrive is therefore an app that offers passengers the opportunity to save on travel costs by allowing
453 them to negotiate the price of transport. In addition to ride-hailing services, the app can also be used
454 to send and receive parcels up to 20kg or to book a truck for a move. inDrive is a level 3 MaaS app for
455 ride-hailing services only, not including other MSPs.

456

457 *AutoNavi*

458 AutoNavi is a Chinese application developed by Alibaba that provides navigation and digital map
459 services to more than 700 million users in China. The application uses satellite positioning to provide
460 real-time driving directions and traffic information. Through the application, users can also perform
461 actions such as address search, turn-by-turn voice navigation, view detailed maps and plan alternative
462 routes based on traffic conditions. The application also displays useful information such as petrol

463 stations, car parks and points of interest along the route. In addition, AutoNavi includes real-time
464 location sharing and allows users to find and book taxis (MaaS Level 2), as well as public transport
465 services such as bus, train and metro information (MaaS Level 1). AutoNavi is very popular in China
466 for its accuracy and reliability of driving directions: the app has been selling China mapping services to
467 Google since 2006. Finally, it is important to note that the app is mainly in Chinese and some basic
468 knowledge of the Chinese language may be required to make full use of it.

469

470

4.1.3 Online Travel Agencies apps

471 Based on the most downloaded OTA apps worldwide in 2022, by aggregated number of downloads
472 (Apptopia/b, 2023), the top 5 apps in the ranking were selected for this study: Booking.com (80
473 million), Airbnb (52 million), Expedia (27 million), Agoda (21 million) and Vrbo (20 million).

474

475 Booking.com

476 Booking.com is a global accommodation and travel booking application. Booking.com allows users to
477 search and book more than 1.5 million accommodation options such as hotels, holiday rentals,
478 apartments, hostels and bed & breakfasts anywhere in the world. The way the app works is simple:
479 users enter their destination and the dates they want to stay, and Booking.com displays a list of
480 accommodation available in that area for those dates. Users can then filter the results to find the
481 option that best suits their needs based on criteria such as price, guest rating, amenities offered and
482 other features. Once the desired accommodation has been selected, the app allows users to book and
483 pay directly. Recently, the app has also offered users three modes of transport to organize their travel:
484 air, taxi and rental car, all three options with a level 3 of MaaS.

485

486 Airbnb

487 Airbnb is an online platform that allows people to rent or find accommodations around the world.
488 Users, after creating their account, can search for accommodations based on destination, dates and
489 number of guests. Once a suitable accommodation has been found, users send a booking request to
490 the accommodation owner who can accept or decline the booking. Airbnb also offers a number of
491 additional services such as guided experiences and restaurant reservations to further enrich users'
492 travel experience. However, these extra services do not include transport: for this reason, the app
493 does not feature any type of MaaS.

494

495 Expedia

496 Airbnb is an online platform that allows people to rent or find accommodations around the world.
497 Users, after creating their account, can search for accommodations based on destination, dates and
498 number of guests. Once a suitable accommodation has been found, users send a booking request to
499 the accommodation owner who can accept or decline the booking. Airbnb also offers a number of
500 additional services such as guided experiences and restaurant reservations to further enrich users'
501 travel experience. However, these extra services do not include transport: for this reason, the app
502 does not feature any type of MaaS.

503

504 *Agoda*

505 Agoda is an Asian app that offers booking services for hotels, holiday rentals, flights and other
506 accommodation around the world. It is one of the leading companies in the online hotel booking
507 industry, offering a wide range of accommodation options at competitive prices. Agoda is available in
508 multiple languages and currencies, making it easy for people of different nationalities to book
509 accommodation while travelling. Agoda is a super app that allows users to use MaaS Level 3 for buses,
510 trains and ferries (currently only in Asia), airport transfers and flights. For car rentals, the app, in
511 partnership with Rental Cars (part of the same group), allows users to compare different options and
512 redirects them to third party sites for payment (level 1 of MaaS).

513

514 *Vrbo*

515 Vrbo is an app that allows vacation home owners to rent out their properties to tourists and travelers.
516 Users can book accommodations around the world through the app, which offers a large selection of
517 holiday homes, apartments, villas and other short-stay accommodations. The platform also offers
518 tools to help owners manage reservations, including availability calendars, rate management and
519 payment systems. Vrbo is a brand of Expedia Group, one of the leading companies in the online travel
520 industry. Like Airbnb, Vrbo also does not include any transportation options in its services.

521

522 *4.1.4 MaaS apps*

523 Lyko (2022), one of the main technology providers in the MaaS sector, has produced a report on the
524 10 MaaS apps in the world (all level 2 or 3) with the lowest number of deep links (redirects to third-
525 party sites) for users' payment and booking processes. For the purposes of this research, 5 MaaS apps
526 were selected that cover operational areas of increasing size: Jelbi (City of Berlin), WHIM (Greater
527 Tokyo), Île-de-France Mobilités (Île-de-France region), SNFC Connect (France) and Free Now
528 (supranational).

529

530 *Jelbi*

531 Jelbi is a Level 3 MaaS application developed jointly by BVG (Berlin's public transport authority) and
532 Lithuanian technology provider Trafi, operational since 2019. The application allows users to book
533 different modes of transport, such as bikes, scooters and car sharing, through a single platform. It also
534 provides real-time information on public transport, including buses, trams and trains, allowing users
535 to plan their journeys efficiently. The app offers users different all-inclusive subscription methods
536 through a flat rate payment: for example, the daily ticket (€9.50), the 7-day ticket (€39.00) and the
537 monthly ticket (€91.00). Although there are 7 modes of transport included in the app, the total number
538 of operators is 12, as some operators compete for the same mode of transport: for example, e-scooter
539 sharing, where TIER, Voi and Lime are currently present.

540

541 *WHIM*

542 WHIM in 2022 was the reference MaaS app on a global scale, before going bankrupt in 2024. Active
543 in Helsinki since 2017, the company had expanded over time to Turku, Vienna, Switzerland (the world's
544 first regional MaaS), Greater Tokyo, Belgium and the West Midlands of the Kingdom United. The app

545 allowed users to plan, book and pay for trips using a variety of transport options, which in the case of
546 Helsinki included public transport, taxis, car rentals, bike sharing services, electric scooters, while in
547 Tokyo so far this excluded public transport. The app was MaaS level 3 as it allowed users to subscribe
548 to monthly packages that combine different transportation services into a single subscription. For
549 example, a user could subscribe to a package including public transport, bicycle rental and taxis.

550

551 *Île-de-France Mobilités*

552 IDFM (Île-de-France Mobilités) is the MaaS app for the Paris region and the official sponsor of the
553 forthcoming Paris 2024 Olympic Games. The app replaces the previous Via Navigo, launched in 2012,
554 and now includes 15 operators from 6 different transport modes: public transport (IDFM and OrlyBus),
555 regional (Transilien) and national (SNCF) trains, bike-sharing (4 operators), carpooling (5 operators),
556 car-sharing (2 operators) and free-floating scooters (1 operator). This application is currently MaaS
557 level 2 as it does not offer packages or discounts to users.

558

559 *SNFC Connect (ex "Assistant SNFC")*

560 After 18 months of development, SNFC released this app on 25 January 2022 in an effort to consolidate
561 several apps into one. The former version of SNFC Assistant, which was released in 2019 and served
562 as France's first MaaS implementation, has been replaced by SNFC Connect. This app allows people to
563 book and pay for trains, buses such as Blablacar or Flixbus, rental cars and carpooling. In contrast, the
564 previous app, SNFC Assistant, was able to offer a full MaaS service. It aimed to combine all available
565 transport modes, such as buses and trains, as well as self-service bikes and scooters, taxis and VTCs,
566 car-pooling services, etc. in a single application to optimize a specific door-to-door journey. At the
567 moment this MaaS level 2 app includes only trains, car rental and taxis.

568

569 *Free Now*

570 Free Now (formerly MyTaxi), created by the collaboration of the German brands BMW and Daimler,
571 is a supranational mobility super-app present in several European countries (Germany, Italy, Greece,
572 Spain, France, United Kingdom, Ireland, Austria and Poland) and able to include in its offer numerous
573 mobility options that vary according to the geographical context (taxis, car sharing, scooters, e-bikes
574 and electric scooters). Free Now is therefore a level 2 MaaS application, with the next step being the
575 introduction of public transport, which has always been considered the backbone of MaaS (Smith et
576 al., 2018).

577

578 *4.2 Travel apps data collection*

579 This section presents the results of the data collection of the selected travel apps. Table 5 shows the
580 first phase of the study, i.e. the analysis of the technical characteristics of each travel app (name,
581 seller, presence in app stores, release date and rating). The rating column is highlighted since it is one
582 of the two factors used to construct the quantitative SWOT analysis.

583

584 **Table 5.** Technical analysis of the characteristics of travel apps.

DESTINATION-SPECIFIC APPS	APP	SELLER		PLAY STORE	APP STORE	RELEASED ON	RATING (AVG)
	Visit Dubai	Dubai Department of Tourism and Commerce Marketing		P	P	19-Dec-14	3.5
	I amsterdam City Card	Amsterdam&partners		P	P	24-Apr-19	2.7
	Visit London Official Guide	London & Partners Ltd		P		31-May-17	4.6
	Going Local Berlin	Berlin Tourismus & Kongress GmbH		P	P	17-Feb-15	3.8
	I Love NY	NYS Office of Information Technology Services		P	P	5-Feb-15	3.3
TRANSPORT AND NAVIGATION APPS	APP	# Aggregated Downloads 2022 (mln)	SELLER	PLAY STORE	APP STORE	RELEASED ON (Google Play Store)	RATING (AVG)
	Google Maps	113	GOOGLE LLC	P	P	Sep-08	4.3
	Uber	107	Uber Technologies, Inc.	P	P	28-Oct-10	4.8
	Where is my Train	46	Sigmoid Labs and its affiliates	P	P	13-May-21	4.5
	inDrive	41	Suol Innovations LTD	P	P	18-May-15	4.8
	AutoNavi	37	AutoNavi Information Technology Co. Ltd.	P	P	7-Sep-10	3.8
OTA APPS	APP	# Aggregated Downloads 2022 (mln)	SELLER	PLAY STORE	APP STORE	RELEASED ON (Google Play Store)	RATING (AVG)
	Booking.com	80	Booking.com Hotels & Vacation Rentals	P	P	4-Feb-11	4.7
	Airbnb	52	Airbnb, Inc.	P	P	17-Jan-12	4.7
	Expedia	27	Expedia, Inc.	P	P	10-May-11	4.7
	Agoda	21	Agoda.com	P	P	6-Jul-11	4.7
	Vrbo	20	HomeAway.com, Inc.	P	P	16-Jun-17	4.8
MAAS APPS	OPERATIVE AREA	APP	SELLER	PLAY STORE	APP STORE	RELEASED ON (Google Play Store)	RATING (AVG)
	Berlin	Jelbi	Berliner Verkehrsbetriebe (BVG)	P	P	10-Jun-19	4.4
	Greater Tokyo	WHIM	MaaS Global Oy	P	P	12-Nov-17	3.3 (Not present on Google Play Store)
	Île-de-France Mobilités	Île-de-France Mobilités	Île-de-France Mobilités	P	P	3-Feb-12	4.6
	France	SNFC Connect (ex Assistant SNFC)	SNCF Connect & Tech	P	P	28-Jun-16	4.6
	Germany	Free Now	Intelligent Apps GmbH	P	P	27-Oct-10	4.5

	Google Maps	1	1	1	1	1	1	1	1	1	1	X	X		1	1	10	3.25
	Uber	X	X	X	3	X	X	X	X	X	X	X	X	Food, groceries, alcohol, minimarket, pharmacy, pet supplies, flowers.	3	3	1	2.5
	Where is my Train	X	X	X	X	X	X	X	X	X	X	1	X		1	1	1	1
	inDrive	X	X	X	3	X	X	X	X	X	X	X	X	Parcels up to 20kg and trucks for moves.	3	3	1	2.5
	AutoNavi	1	1	1	1	1	2	1	1	1	1	X	X		2	1	10	3.25
OTA APPS	APP																	
	PUBLIC TRANSPORT																	
	RENTAL CARS																	
	CAR SHARING																	
	RIDE HAILING																	
	AIRPORT TRANSFER																	
TAXI																		
MOPEDS/E-MOPEDS SHARING																		
BIKES/E-BIKES SHARING																		
E-SCOOTERS SHARING																		
FERRIES																		
TRAIN																		
COACH																		
OTHER																		
MAX MAAS LEVEL REACHED																		
Prevailing MaaS Level																		
Modes of transport																		
MaaS Indicator																		
Booking.com	X	3	X	X	X	3	X	X	X	X	X	X	X	Flights	3	3	3	3
Airbnb	X	X	X	X	X	X	X	X	X	X	X	X	X		X	X	0	0
Expedia	X	3	X	X	X	X	X	X	X	X	X	X	X	Flights	3	3	2	2.75
Agoda	3	1	X	X	3	X	X	X	X	3	X	X	X	Flights	3	3	4	3.25
Vrbo	X	X	X	X	X	X	X	X	X	X	X	X	X		X	X	0	0
MAAS APPS	APP																	
	PUBLIC TRANSPORT																	
	RENTAL CARS																	
	CAR SHARING																	
RIDE HAILING																		
AIRPORT TRANSFER																		
TAXI																		
MOPEDS/E-MOPEDS SHARING																		
BIKES/E-BIKES SHARING																		
E-SCOOTERS SHARING																		
FERRIES																		
TRAIN																		
COACH																		
OTHER																		
MAAS LEVEL																		
Prevailing MaaS Level																		
Modes of transport																		
MaaS Indicator																		
Jelbi	3	X	3	X	X	3	3	3	3	3	X	X			3	3	7	4
WHIM	X	X	3	X	X	3	X	3	X	X	X	X	Shared Shuttle	3	3	4	3.25	
Île-de-France Mobilités	2	X	2	2	X	X	X	2	2	X	2	X			2	2	6	3

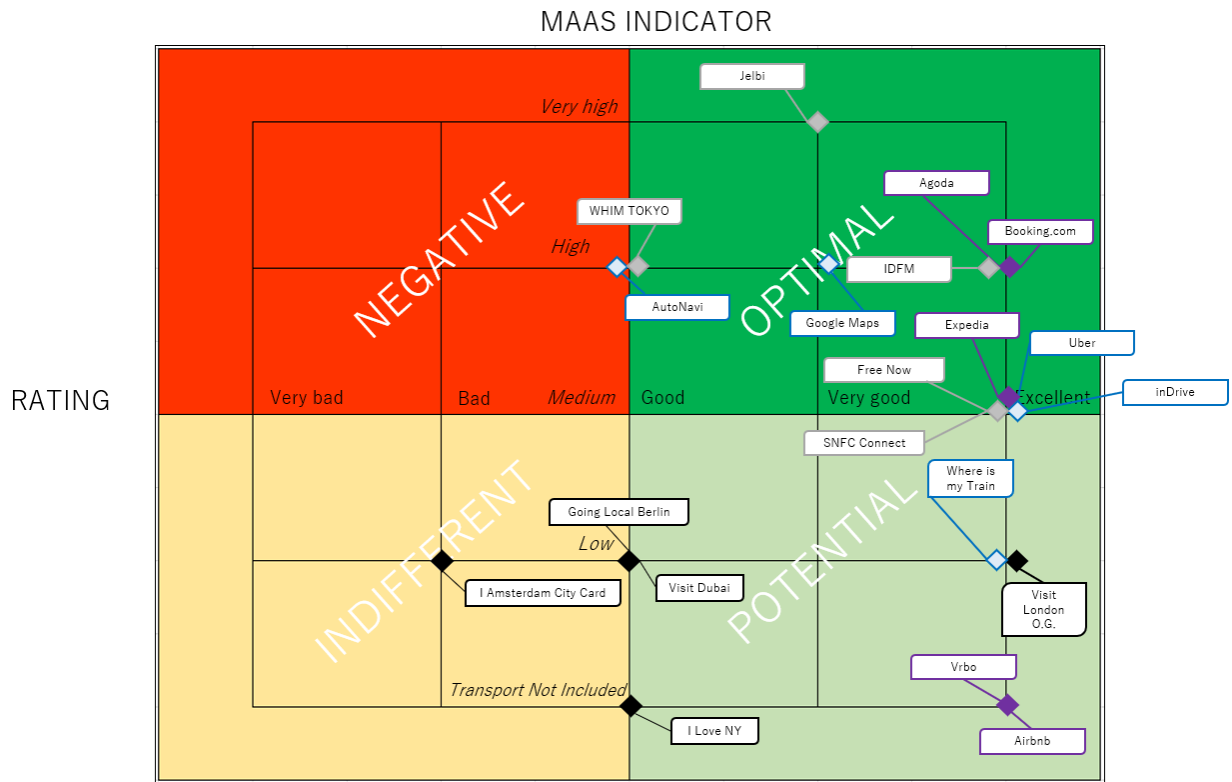
SNFC Connect (ex Assistant SNFC)	2	2	X	X	X	2	X	X	X	X	2	X		2	2	4	2.5
Free Now	X	X	2	X	X	2	2	2	2	X	X	X		2	2	5	2.75

596 Source: own elaboration

597

598 **4.3 Quantitative SWOT analysis**

599 The second step of the research concerns the construction of a quantitative SWOT analysis by
600 examining the "Rating" and "MaaS Indicator" factors of the 20 travel apps studied (Figure 2). Table 7
601 shows the colour legend.



602
603 **Figure 2.** Quantitative SWOT analysis.

604 Source: own elaboration

605
606 **Table 7.** Colour legend.

DESTINATION SPECIFIC APPS	Black
TRANSPORT AND NAV. APPS	Light Blue
OTAs APPS	Purple
MAAS APPS	Grey

607 Source: own elaboration

608

609 A comparative analysis of the four app categories reveals distinct positioning patterns within the
610 SWOT matrix. MaaS apps and OTAs most frequently fall into the Optimal quadrant, indicating strong

611 user approval and solid integration levels. The efficacy of transport and navigation applications is
612 equivocal, frequently achieving optimal or potential ratings. In contrast, destination-specific apps are
613 predominantly in the Indifferent or Potential zones, indicating limited integration despite acceptable
614 ratings. This suggests that public-sector developers should consider allocating greater resources to the
615 integration of MaaS features, while private platforms could enhance value through the
616 implementation of deeper integration and service bundling.

617

618 **5. Discussion and conclusions**

619 The process of reviewing the main travel apps available in the Google Play Store and the App Store
620 has allowed important information to be gathered about these apps, their tourism features and their
621 level of MaaS integration. From the data obtained, the average rating of the apps was considered, as
622 well as the MaaS indicator, which was constructed through the weighted average of the prevailing
623 level of MaaS integration of the apps and the number of transport modes included in the platform.
624 Using these two factors, a quantitative SWOT analysis was constructed, in which the 20 travel apps
625 analysed were positioned.

626 The results show that the Destination-specific apps all have a low or non-existent level of MaaS
627 integration (I Love NY) and the rating varies between good and bad (except Visit London Official
628 Guide). These apps aim to promote local tourism, attract new visitors and provide a seamless user
629 experience for tourists: integrating a MaaS platform into the app would concretely help to achieve
630 these objectives and significantly improve their rating (i.e. user appreciation).

631 This is confirmed in the literature (FIA, 2020; MaaS et al., 2021), which shows that tourists are in
632 favour of and ready to adopt new applications that both simplify the planning and payment process
633 and provide a sustainable and active transport system. The cooperation of all stakeholders involved,
634 both in the transport and tourism sector, is the crucial factor for the final implementation of this new
635 type of apps: managing the full integration of these services is the most difficult challenge, as the
636 planning of the tourist offer and the transport system often diverge (Martinčević et al., 2021).

637 The transport and navigation apps are all positioned in the optimal quadrant of the matrix (except for
638 Where is my Train): the apps with an excellent rating (Uber and inDrive) have a medium MaaS level,
639 as they provide a very high level of MaaS integration (level 3), but only for one mode of transport
640 (ride-hailing). AutoNavi, on the other hand, includes many modes of transport (10), but with a MaaS
641 integration level always equal to 1, except for taxis (level 2): however, the rating of this Chinese app
642 is only good. Google Maps also includes 10 modes of transport with a predominant MaaS integration
643 level of 1, but enjoys a more favourable rating than AutoNavi. Transport and navigation apps do not
644 currently include tourism features directly. However, they often sell their geo-referencing data to
645 tourism operators who need to improve the search and booking process for hotels and restaurants
646 on their sites and apps (Google Maps is a leader in integrating its platform with third party sites and
647 apps).

648 The online travel agency apps all have excellent ratings, confirming the high value users place on this
649 type of app, whose global market is growing rapidly (STATISTA, 2019). With the exception of Vrbo and
650 Airbnb, which do not have transport capabilities, the others are placed in the optimal quadrant of the
651 matrix. Booking.com, Agoda and Expedia have a rather high prevailing level of MaaS integration (3),
652 but a reduced number of transport modes (3, 2 and 4 respectively). The literature has studied users'
653 willingness to book on OTA platforms (Jamrozny and Lawonk, 2017; Lei et al., 2019), confirming that

654 users' intention to book trips through OTA apps is higher when they perceive that they will derive
655 monetary value and perceived service qualityL from the purchase on them (Talwar et al., 2020).

656 For this reason, the goal of OTAs apps is to provide MaaS 3 integration level services for as many
657 transport modes as possible: in this way, they avoid redirecting users to third-party sites and apps,
658 and increase their revenues and the collection of strategic business data.

659 The MaaS applications are all placed in the optimal quadrant of the SWOT matrix, as they all naturally
660 have MaaS integration levels of at least 2 and high rating levels (greater than or equal to good). In
661 overall terms, looking at the SWOT matrix, it should be noted that 12 out of 20 travel apps are in the
662 optimal quadrant and 10 out of 20 have very high scores (all between very good rating and medium
663 MaaS integration). The data show a positive correlation between a high level of MaaS integration (at
664 least level 2) and user appreciation: with the exception of WHIM Tokyo and AutoNavi, all travel apps
665 with at least MaaS level 2 received a very good or excellent rating.

666 This trend confirms what has been found in the literature on the high level of acceptance by users of
667 MaaS platforms (Le Pira et al., 2023).

668 There are limitations to this work that could be addressed by future research. The subject of this study
669 is the relationship between MaaS and tourism: it should be noted that MaaS technology is still in its
670 infancy, with several projects underway but few concrete cases of application in the world, which
671 does not allow an in-depth analysis of the phenomenon and its consequences over time. Because of
672 this, MaaS research is still in its early stages and therefore the real impact that MaaS can have on
673 other sectors (including tourism) is still little studied.

674 The analysis in this article is only an exploratory study of the main travel apps: in the future it would
675 be useful to carry out an in-depth analysis of individual products.

676 This research selected apps available in English: apps in other languages that did not have an English
677 version were not included in this analysis. Furthermore, this study only had access to the information
678 about the apps that was published by the app owners (Google Play Store and App Store).

679 The results of this research show that all travel apps available in the app stores today do not have
680 relevant "MaaS tourism" features. All the apps considered for this analysis have the characteristics of
681 the category to which they belong and only some services in common with the other typologies.

682 The contribution of this article to the research, given the limited number of publications on the
683 subject, is to provide an overview of the most downloaded and used travel apps in the world, showing
684 the limitations of each app by including only a few services and excluding others. In order to attract
685 tourists and increase the monetisation of MaaS, one of the key barriers of this technology that is
686 heavily dependent on public funding, this study highlights the urgent need for DMOs, local authorities
687 and PTAs to work synergistically to create innovative applications that can integrate MaaS and
688 tourism features. Future work may include (1) enhancing the MaaS Indicator with UX and
689 functionality-related criteria, and (2) applying the model longitudinally to monitor how MaaS
690 integration evolves over time within travel apps.

691 In the future, MaaS-Tourism platforms could be radically enhanced by the integration of Artificial
692 Intelligence (AI) for the purpose of providing personalised travel suggestions, real-time analytics to
693 adapt itineraries on the fly based on user behaviour or disruptions, and dynamic bundling algorithms
694 capable of creating customized, context-aware packages combining transport, accommodation, and
695 activities. The implementation of these technologies has the potential to enhance user satisfaction

696 and to facilitate the development of novel monetisation strategies for both public and private
697 stakeholders.

698

699

700

701 **6. Declaration of interest statement**

702 The authors declare no conflict of interest.

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834 **Appendix A – Glossary of Acronyms**

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836 **AI – Artificial Intelligence**

837 The development of systems that are designed to emulate human intelligence.

838

839 **AHP – Analytic Hierarchy Process**

840 A structured decision-making method within Multi-Criteria Decision Analysis (MCDA) that uses pairwise
841 comparisons to determine the relative importance of multiple criteria.

842

843 **AISBL – Association Internationale Sans But Lucratif**

844 A legal designation for non-profit international associations, often used by European organizations such as the
845 MaaS Alliance.

846

847 **BVG – Berliner Verkehrsbetriebe**

848 The main public transport company of Berlin, Germany, responsible for buses, trams, subways (U-Bahn), and
849 ferries.

850

851 **DMO – Destination Management Organization**

852 An entity responsible for the strategic marketing and development of tourism within a specific area or destination.

853

854 **FIA – Fédération Internationale de l'Automobile**

855 A global federation of automobile associations, involved in mobility research and policy advocacy.

856

857 **GPS – Global Positioning System**

858 A satellite-based navigation system that provides location and time information to devices and applications.

859

860 **HVV – Hamburger Verkehrsverbund**

861 The integrated public transport authority of the Hamburg metropolitan region, Germany.

862

863 **IDFM – Île-de-France Mobilités**
864 The regional authority responsible for organizing public transport in the Île-de-France region, including Paris.
865

866 **MCDA – Multi-Criteria Decision Analysis**
867 A family of techniques used to evaluate options based on multiple, often conflicting, criteria.
868

869 **MaaS – Mobility as a Service**
870 An emerging model where mobility is embedded as one of several services in a broader “super-app,” rather than
871 being the app’s core function.
872

873 **MaaS – Mobility as a Service**
874 A digital mobility concept that integrates various modes of transport into a single service platform for trip planning,
875 booking, and payment.
876

877 **MSP – Mobility Service Provider**
878 Any company or platform that offers one or more modes of transport, such as bike-sharing, car-sharing, or ride-
879 hailing services.
880

881 **OTA – Online Travel Agency**
882 A digital platform that enables users to search for and book travel-related services such as flights, hotels, and car
883 rentals.
884

885 **PTA – Public Transport Authority**
886 A government or municipal agency responsible for managing public transportation systems.
887

888 **SNCF – Société Nationale des Chemins de fer Français**
889 The national state-owned railway company of France.
890

891 **SWOT – Strengths, Weaknesses, Opportunities, Threats**
892 A strategic analysis framework used to evaluate internal and external factors affecting an organization, product,
893 or service.
894

895 **TFL – Transport for London**
896 The integrated transport authority managing public transport services in Greater London.
897

898 **TOPSIS – Technique for Order of Preference by Similarity to Ideal Solution**
899 An MCDA technique that ranks alternatives based on their geometric distance from an ideal solution.
900

901 **UITP – Union Internationale des Transports Publics (International Association of Public Transport)**
902 A global network for public transport authorities and operators, promoting sustainable mobility solutions.
903

904 **UX – User Experience**
905 Refers to the overall experience and satisfaction of a user when interacting with a system or application.
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